

POSITION TASK BOOK FOR THE POSITION OF

Resources Unit Leader All-Hazards (RESL)

Version: January 2012

	POSITION TASK BOOK ASSIGNED TO:
INI	DIVIDUAL'S NAME, AHIMT NAME, AND PHONE NUMBER
P	POSITION TASK BOOK INITIATED BY:
	OFFICIAL'S NAME, TITLE, AND PHONE NUMBER
	1016
	DATE THE POSITION BOOK WAS INITIATED:
	MONTH, DAY, YEAR

Indiana Department of Homeland Security Joseph E. Wainscott, Jr., Executive Director Indiana Government Center South 302 West Washington Street, Room E208 Indianapolis, IN 46204

EVALUATOR

DO NOT COMPLETE THIS UNLESS YOU ARE RECOMMENDING THE TRAINEE FOR

VERIFICATION/QUALIFICATION OF COMPLETED POSITION TASK BOOK FOR THE					
POSITION OF RESOURCES UNIT LEADER					
FINAL EVALUATOR'S VERIFICATION					
I verify that all tasks have been performed and are documented with appropriate initials. I also verify					
thathas performed as a trainee and should					
therefore be considered for qualification in this position.					
FINA <mark>L</mark> EVALUATOR'S <mark>SI</mark> GNATURE AND DATE					
EVALUATOR'S PRINTED NAME, TITLE, AND PHONE NUMBER					
AMIG					
AGENCY HEAD RECOMMENATION FOR QUALIFICATION					
I certify that has met all requirements for					
qualification in this position, and I recommend he/she be credentialed for the position.					
OFFICIAL'S SIGNATURE AND DATE					
OFFICIAL'S PRINTED NAME, TIT <mark>LE, AGENCY, AND PHON</mark> E NUMBER					
DISTRICT RESPONSE TASK FORCE COMMANDER RECOMMENDATION FOR QUALIFICATION					
I certify that has met all requirements for					
qualification in this position, and I recommend that he/she be credentialed for the position.					
OFFICIAL'S SIGNATURE AND DATE					
OFFICIAL'S PRINTED NAME, TITLE, AGENCY, AND PHONE NUMBER					

HISTORICAL RECOGNITION

Historical recognition is a process that provides a means by which incident management personnel who have either:

- Documentation of previous ICS training, education, and experience in an ICS position(s); or
- Documentation of previous extensive on-the-job incident response experience,

may receive credit for that previous experience, training, or qualification(s) and be considered as meeting the minimum requirements of this guide in the categories of:

- Education;
- Training; and
- Experience

for an ICS position(s) until he/she has successfully completed the actual minimum requirements for that position. Historical Recognition does not apply to the categories of Physical/Medical Fitness, Currency, or qualification. The minimum requirements within those categories must be met regardless of any historical recognition process.

HISTORICAL RECOGNITION PROCESS

If an Authority Having Jurisdiction (AHJ) does not form a Qualification Committee to assist with the management of the overall qualifications process, AHJ's should give strong consideration to at least forming a committee for the purposes of reviewing and processing applications for Historical Recognition. Because of the time commitment involved and the potential for perceptions of favoritism and unequal treatment during the process, other ICS qualifications processes currently used by federal and state agencies that included a historical recognition provision used review committees to accomplish that process.

The AHJ should develop a process to provide for the following:

- Developing a method to provide for historical recognition when there is sufficient documentation available to substantiate the experience;
- Developing a standardized method for any individual to submit documentation of the experience and training for review by the AHJ or the appropriate review committee established by the AHJ;
- Developing a method to determine if the previous experience or training is appropriate for the
 position, keeping in mind the required criteria for the position and the competencies necessary for
 safe and successful performance;
- Providing for Historical Recognition only when the individual has most recently performed the
 position within the last five years;
- Requiring the individual meet all minimum requirements in this guide for a position if the individual seeks an ICS position other than the position he/she was historically recognized for;
- Encouraging all individuals who are historically recognized into a position to complete the minimum requirements for the positions within five years of being historically recognized.

INCIDENT MANAGEMENT SYSTEM POSITION TASK BOOK

Position Task Books (PTB) were developed for designated positions as described under the National Interagency Incident Management System (NIIMS) and have been incorporated into the National Incident Management System (NIMS). The position task book is used by the State of Indiana to qualify that the person to whom the task book belongs meets the standards recommended by the National Integration Center (NIC).

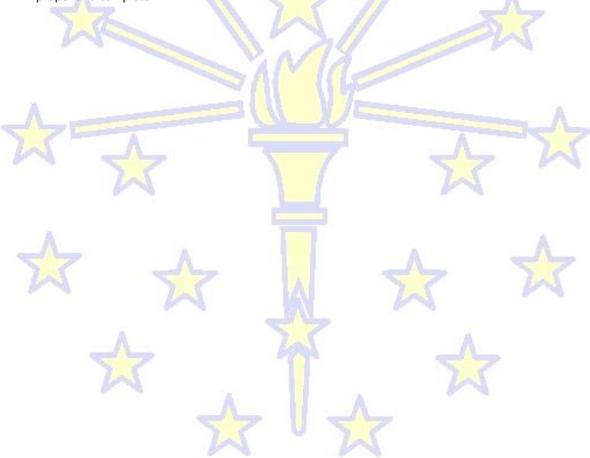
Each PTB lists the performance requirements (tasks) for the specific position in a format that allows a trainee to be evaluated against written guidelines. Successful performance of all tasks, as observed and recorded by a Qualified Evaluator, will result in a recommendation that the trainee be qualified in that position. Evaluation and confirmation of the individual's performance of all tasks may involve more than one evaluator and can occur on incidents, events, full scale exercises, and in other work situations. Designated PTBs require position performance during which the majority of required tasks are demonstrated on a single incident. It is important performance be critically evaluated and accurately recorded by each evaluator. All tasks must be evaluated. All bullet statements within a task that require an action (contain an action verb) MUST be demonstrated before that task can be signed off.

A brief list of responsibilities also appears below.

RESPONSIBILITIES:

- 1. The Agency Management is responsible for:
 - Selecting trainees based on the needs of their organization or area Incident Management Teams.
 - Providing opportunities for evaluation and/or making the trainee available for evaluation.
- 2. The **Individual** is responsible for:
 - Reviewing and understanding instructions in the PTB.
 - Identifying desired objectives/goals.
 - Providing background information on an evaluator.
 - Satisfactorily demonstrating completion of all tasks for an assigned position within three years.
 - Assuring the evaluation record is complete.
 - Notifying the local agency head when the PTB is completed and obtaining their signature recommending qualification.
- 3. The **Evaluator** is responsible for:
 - Being qualified and proficient in the position being evaluated.
 - Meeting with the trainee and determining past experience, current qualifications, and desired objectives/goals.
 - Reviewing tasks with the trainee.
 - Explaining to the trainee the evaluation procedures that will be utilized and which objectives may be attained.
 - Identifying tasks to be performed during the evaluation period.
 - Accurately evaluation and recording demonstrated performance of tasks. Dating and initializing completion of the task shall document satisfactory performance. Unsatisfactory performance shall be documented in the Evaluation Record.

- Completing the Evaluation Record found at the end of each PTB.
- 4. The **Final Evaluator** is responsible for signing the verification statement inside the front cover of the PTB when all tasks have been initialed.
- 5. The **Agency Head** or designee is responsible for:
 - Tracking progress of the trainee.
 - Identifying incident evaluation opportunities.
 - Identifying and assigning an evaluator that can provide a positive experience for the trainee, and make an accurate and honest appraisal of the trainee's performance.
 - Documenting the assignment.
 - Conducting progress reviews.
 - Conducting a closeout interview with the trainee and evaluator and assuring that documentation is proper and complete.



Competency 1: Assume position responsibilities

Description: Successfully assume role of Resources Unit Leader and initiate position activities at the appropriate time according to the following behaviors.

TASK	CODE	EVALUATION RECORD #	EVALUATOR Initial and Date upon completion of task
BEHAVIOR: Ensure availability, qualifications, and capabilities			
of resources to complete assignment.		T 77	I
 1. Coordinate with Planning Section Chief and other functional areas to obtain resources to organize work space and keep unit operating. Order materials and supplies using procedures established by the section chief. Maintain quantities of forms, supplies, and materials at a level to prevent shortage of any basic needed items. Acquire equipment (e.g., radios, telephones, faxes, computers). Ensure appropriate personnel to support unit (e.g., night operation! period, increase/reduce staffing). Ensure adequate signage for work locations (e.g., check in/demob/resource). 			
BEHAVIOR: Gather, update, and apply situational information relevant to the assignment.			
 2. Obtain initial briefing from Planning Section Chief. Policies and operating procedures (e.g., ordering resources and supplies, work schedule, timelines and priorities). Operational work period. Current unit staffing levels. General orientation to the Incident Command Post and/or incident base. Incident briefing, ICS 209, Incident Status Summary and Incident Action Plan (IAP) or other relevant plan, as available. Expectations for attending meetings/briefings Safety concerns/hazards. 	ı		
 3. Establish situational awareness pertinent to unit. Organizational contacts (e.g., counterparts, host unit personnel). Supporting documentation (e.g., maps, digital information, ICS 260, Resource Order). 	I		

Code: O= Task can be completed in an operations based exercise (Simulation or drill)

I = Task must be performed on an incident or Full Scale Exercise

TASK	CODE	EVALUATION RECORD #	EVALUATOR Initial and Date upon completion of task
BEHAVIOR: Establish effective relationships with relevant			
personnel.			
4. Establish and maintain positive interpersonal and	1		
interagency working relationships.			
BEHAVIOR: Establish organization structure, reporting			
procedures, and chain of command of assigned resources.			
5. Organize assigned personnel to meet the needs of the unit.	1		
BEHAVIOR: Understand and comply with ICS concepts and principles.			
6. Coordinate with functional areas within the ICS structure.	I		

Competency 2: Lead assigned personnel.

Description: Influence, guide, and direct assigned personnel to accomplish objectives and desired outcomes in a rapidly changing, high-risk environment.

TASK	CODE	EVALUATION RECORD #	EVALUATOR Initial and Date upon completion
		Λ	of task
BEHAVIOR: Model leadership values and principles.			
7. Exhibit principles of duty.	I		
Be proficient in your job, both technically and as a	•		
leader.	N.		
Make sound and timely decisions.	2		
 Ensure tasks are understood, supervised, and 		A	A
accomplished.		A	
 Develop your subordinates for the future. 	~		Las
8. Exhibit principles of respect.	1		P 4
 Know your subordinates and look out for their well- 		-	
being.			
Keep your subordinates informed.			
Build the team.		77	
 Employ your subordinates in accordance with their 			
capabilities.	Δ.		
9. Exhibit principles of integrity.			
 Know yourself and seek improvement. 	7 5		
 Seek responsibility and accept responsibility for your 	1		
actions.			
Set the example.			

Code: O= Task can be completed in an operations based exercise (Simulation or drill)

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BEHAVIOR: Ensure the safety, welfare, and accountability of	
assigned personnel.	
10. Provide for the safety and welfare of assigned resources.	
 Monitor condition of assigned resources. 	
 Account for assigned resources. 	
 Provide for care of assigned personnel and notify 	
supervisor in event of sickness, injury, or accident.	
BEHAVIOR: Establish work assignments and performance	
expectations, monitor performance, and provide feedback.	
11. Perform duties of a Status Check-in Recorder.	
 Obtain required work materials, including Check-in 	
Lists (ICS Form 211), Res <mark>ourc</mark> e Status Cards (ICS Form	
219), and status display <mark>boa</mark> rds.	
 Establish communications with the Communications 	
Center and Ground Support U <mark>nit</mark> .	3/ //
 Post signs so that arriving resources can easily find incident check-in location(s). 	·//
Record check-in information on Check-in Lists (ICS	
Form 211).	
 Transmit check-in information to Resources Unit on 	9
regular prearranged schedule or as needed.	
Forward completed Check-in Lists (ICS Form 211) to	9/
the Resources Unit.	/ A
Receive, record, and maintain resource status	
information on Resource Status Cards (ICS Form 219)	A -
for incident assigned Single Resources, Strike Teams,	
Task Forces, and Overhead personnel.	7-5
Maintain files of Check-in Lists (ICS Form 211).	
12. Complete daily review of staffing requirements and ensure	
adequate personnel to meet needs.	
13. Develop schedule/assignments based on IAP or relevant	
plan.	Λ —
14. Ensure subordinates understand assignment for	
operational period.	
15. Continually evaluate performance.	
Communicate deficiencies immediately and take	A
corrective action.	
Provide training opportunities where available.	
Complete personnel performance evaluations	
according to agency guidelines.	
BEHAVIOR: Emphasize teamwork.	
16. Establish cohesiveness among assigned resources.	7
 Provide for open communication. 	
 Seek commitment. 	17
 Set expectations for accountability. 	
 Focus on the team result. 	

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TASK	CODE	EVALUATION RECORD #	EVALUATOR Initial and Date upon completion of task
BEHAVIOR: Coordinate interdependent activities.			
 17. Coordinate with other units and sections for completion of work assignments. Assist other sections to meet priorities and time 	I		
frames.			
18. Coordinate with Supply Unit/or expanded dispatch on status of outstanding resource orders	1		
 19. Coordinate with Finance, Logistics, and Operations Sections to verify status of current resources. Identify unassigned resources and take appropriate action. 		X	
20. Interact with Demobilization Unit Leader to provide access to resource status system and other information • Adjust resource availability information to reflect implementation of incident demobilization plan and pending scheduled releases	P.		
21. Provide information on current status of resources to Situation Unit Leader for completion of ICS 209, Incident Status Summary within established time frames.	7		

Competency 3: Communicate effectively.

Descri<mark>ption</mark>: Use suitable communication techniques to share relevant information with appropriate per<mark>sonn</mark>el on a timely basis to accomplish objectives in a rapidly changing, high-risk environment.

TASK	CODE	EVALUATION RECORD #	EVALUATOR Initial and Date upon completion of task
BEHAVIOR: Ensure relevant information is exchanged during briefings and debriefings.			
 22. Brief and keep subordinates informed and updated Ensure unit leader expectations are communicated and understood. 		い	X
 23. Attend incident operational briefings and meetins as directed. Record corrections to documents (e.g., IAP, maps). 	ı		
24. Participate in fuctional area briefings and conduct unit After Action Reviews (AARs).	I Carl	M	
 25. Attend planning and strategy meetings as directed. Complete ICS 215, Operational Planning Worksheet with the Operations Section Chief. Provide resource information as requested. Record changes to ICS 215, Operational Planning Worksheet. 	$^{\diamond}$		

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TASK	CODE	EVALUATION RECORD #	EVALUATOR Initial and Date upon completion of task
BEHAVIOR: Ensure documentation is complete and			
dispostion is appropriate			
26. Review and approve subordinate time reports.	I		
27. Submit completed original documents as appropriate (e.g.	I		
each operational period, final package).			
Original IAP		_ ^	
Corrected copy of IAP	Z. 15		
ICS 207, Organization Chart	10	723	
ICS 215, Operational Planning Worksheet	L 1	8 4	
ICS 213, General Message	37/		. 20
ICS 214, Unit Log	V.		A
28. Compile unit documentation for final incident package.	11		
BEHAVIOR: Gather, produce, and distribute information as			
required by establish guidelines and ensure understanding by			
recipient.	11		
29. Prepare information for preplanning/strategy meeting.	A CONTRACTOR OF THE PARTY OF TH		
 Display information appropriate for next operational 	1		
period.			A
30. Prepare input to final narrative and transition plan as		A	
requested.	pell .		
31. Respond to requests for information about resources.	I	7	the of
 Process request for information and create reports 			
using manual and automated database systems (e.g.,			
		A	A
The second secon	I		~ ~
	-	5	LA
Control of the Contro	- 1		
 Adjust resource status to reflect changes in status for incident resources. 			
Check and maintain accuracy of current resource		A	
ACCUPATION AND ACCUPA			
		7.5	
		Production of the second	
jet port, other qualifications). • Process emergency requests for information in a timely manner. 32. Set up and maintain resource status system (e.g., status cards, automated system) to reflect the function, organization, status, and location of resources on the incident. • Adjust resource status to reflect changes in status for			*

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TASK	CODE	EVALUATION RECORD #	EVALUATOR Initial and Date upon completion of task
BEHAVIOR: Communicate and ensure understanding of work			
expectations within the chain of command and across			
functional areas.			
33. Coordinate across functional areas.	I		
 Provide timely feedback in response to requests. 			
34. Establish time frames and protocols for information	<u> </u>		
exchange to complete work assignments.		101	
IAP inputs (Resources Unit Leader)		_ A	
ICS 209, Incident Status Summary (Situation Unit			
Leader)	A.	7-5	
Tentative releases (Demobilization Unit Leader)			
BEHAVIOR: Develop and implement plans and gain			
concurrence of affected agencies and/or the public.		T	
35. Develop contingency plans.	11		
Equipment breakdown	11		
Power outages		The second second	
Unexpected staffing shortages	9		
36. Prepare ICS 204, Division Assignment List, for the next	LY		
operational period.	7		
 Include assignments, instructions, and additional 			A
information contained in ICS 215, Operational		1	
Planning Worksheet.	pdi	Λ	7.5
Use information from the most recent		~ 7	A. C.
communications plan.			
Submit ICS 204, Division Assignment List as part of			
the IAP.			
37. Prepare ICS 203, Organization Assignment List and/or ICS	I		Α
207, Organization Chart.		A	
Reflect results of most recent planning meeting and			
updated resource status system.		> 5	
Submit ICS 203, Organization Assignment List as part ASSIGNMENT ASSIGNMENT LIST ASSIG			B
of the IAP.			
Post ICS 207, Organization Chart in highly visible			
locations.			

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Competency 4: Ensure completion of assigned actions to meet identified objectives.

Description: Identify, analyze, and apply relevant situational information and evaluate actions to complete assignments safely and meet identified objectives. Complete actions within established timeframe.

TASK	CODE	EVALUATION RECORD #	EVALUATOR Initial and Date upon completion of task
BEHAVIOR: Gather, analyze, and validate information			
pertinent to the incident or event and make			
recommendations for setting priorities.		T	
38. Evaluate available information and make	I	_ A	
recommendations to support incident.			
Workload priorities	na.	7-5	
Staff assignments	9	Fred .	
Information requests	W.	9	= -
39. Monitor restrictions/work requirements for each resource	VI		A
to maximize safe and efficient assignments and		3	
demobilization.	11		
Number of days worked in succession.			
Rest and recuperation requirements.	7		
Number of days on previos assignment.	A. Vienne		
Contract limitations.	1		
Restrictions on type of assignment.			A
Assignment to remote locations.		A	
 Assignment to special work periods. 	pdl-	Λ	7-5
 Incident qualifications. 		~ 7	
BEHAVIOR: Make appropriate decisions based on analysis of			
gathered information.			
40. Determine and monitor current status of unit activities.	1		
Changing needs.			
Staffing levels.		A	
41. Make independent decisions based on available	I		
information.		> 5	
 Decisions result in incident efficiency. 			
BEHAVIOR: Utilize information to produce outputs.		1	
42. Compile mast IAP.	- 1	A	
 Submit to Planning Section Chief and/or Incident 			
Commander for approval and signature.			

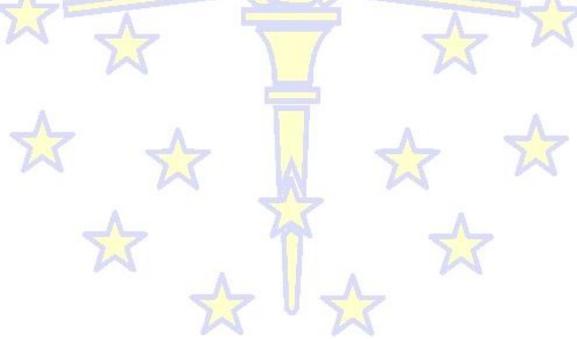
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TASK	CODE	EVALUATION RECORD #	EVALUATOR Initial and Date upon completion of task
BEHAVIOR: Take appropriate action based on assessed risks.			
43. Manage Check-in functions	I		
 Establish data collection standards for check-in (e.g., data format, calculation of data). Establish type of information to gather, (e.g., travel status information, contract work limitations, incident qualifications, phone numbers). Collect and process check-in information (e.g., ICS 211, Check-in List; ICS 219, Resource Status Card; data base) following established timeline. Evaluate check-in information and ensure established standards are being met. 		*	
 Determine logistical needs (e.g., electricity, shade, transportation, communication). 		-	
44. Place resource orders upon direction from the Planning Section Chief and Operations Section Chief to reconcile resource needs. Base requests on resource needs identified on ICS 215, Operational Planning Worksheet during planning meeting.			~
45. Assign specific resources to fill needs indentified on ICS			
 Operational Planning Worksheet at the planning meeting. Use work requirement/restriction information to guide assignments made to each resource. Consider safe operations when selecting resources. Update resource status system to reflect approved assignments. 		*	725
Coordinate resource assignments.			A
BEHAVIOR: Follow established procedures and/or safety			
procedures relevant to given assignment.			
 46. Ensure established guidelines are followed. Work/rest Personal protective equipment (PPE) when required for field assignments. Communications (e.g., radio, cell phone). 	1	~ 	

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TASK	CODE	EVALUATION RECORD #	EVALUATOR Initial and Date upon completion of task
BEHAVIOR: Transfer position duties while ensuring continuity			
of authority and knowledge and taking into account			
increasing or decreasing incident complexity.			
47. Coordinate and efficient transfer of position duties when	1		
mobilizing/demobilizing (e.g., incoming Incident Management			
Team (IMT), host agency).			
 Determine time of transfer with replacement. 			
 Inform subordinate staff and IC. 		A	
 Document follow-up action needed and submit to 			
supervisor.		7	
BEHAVIOR: Plan for demobilization and ensure			
demobilization procedures are followed.			
48. Anticipate demobilization of resources.	* */ I		A S
 Identify excess resources. 	//	-	
 Prepare schedule for demobilization. 	11		1
49. Ensure demobilization of resources.			
 Brief subordinate staff on demobilization procedures 	19 -		
and responsibilities.	11		
Ensure incident and agency demobilization	881		
procedures are followed.	1		



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INSTRUCTIONS FOR COMPLETING THE EVALUATION RECORD

There are four separate blocks allowing evaluations to be made. These evaluations may be made on incidents (may include preplanned events and full scale exercises), simulations in classroom, or in daily duties, depending on what the position task book indicates. This should be sufficient for qualification in the position if the individual is adequately prepared. If additional blocks are needed, a page can be copied from a blank task book and attached.

COMPLETE THESE ITEMS AT THE START OF THE EVALUATION PERIOD:

Evaluator's name, incident/office title, and agency: List the name of the Evaluator, his/her incident position or office title, and agency.

Evaluator's home agency, address, and phone: Self explanatory

#: The number next to the Evaluator's name in the upper left corner of the evaluation record identifies a particular experience or group of experiences. This number should be placed in the column labeled "Evaluation Record #" on the Qualification Record for each task performed satisfactorily. This number will enable reviewers of the complete Qualification Record to ascertain the qualifications of the different evaluators prior to making the appropriate signoff on the Qualification Record.

Location of Incident/Simulation: Identify the location where the tasks were performed by agency and office.

Incident Kind: Enter kind of incident, (e.g., hurricane, search and rescue, flood, preplanned event, full scale exercise, etc.).

COMPLETE THESE ITEMS AT THE END OF THE EVALUATION PERIOD:

Number and Type of Resource: Enter the number of resources and types assigned to the incident pertinent to the Trainee's task book position.

Duration: Enter inclusive dates during which the Trainee was evaluated. This block may indicate a span of time covering several small and similar incidents if the Trainee has been evaluated on that basis.

Recommendation: Check as appropriate and/or make comments regarding the future needs for development of this trainee.

Date: List the date the record is being completed.

Evaluator's initials: Initial here to authenticate your recommendations and to allow for comparison with initials in the Qualifications Record.

Evaluator's relevant qualification: List your qualification relevant to the trainee position you supervised.

Evaluation Record

Evaluator's Name Evaluator's Home Unit Name & Location of Incident Kind (e.g. Flood, Agency & Area) Recommendations: The tasks initialed and dated by me have been performed under my supervecement the following for further development of this trainee. The individual has successfully performed all tasks for the positie The individual was not able to complete certain tasks (comment Not all tasks were evaluated on this assignment and an addition The individual is severely deficient in the performance of tasks for knowledge and skills needed) prior to additional assignment(s) a Recommendations: Evaluator's relevant agency qualifications or rating: Evaluator's Home Unit Name & Location of Incident Kind (e.g. Flood, Agency & Area) Recommendations: Recommendations:	Address & Pho Type of Itinent to Position vision in a satisf on and should Its below) or add all assignment it or the position as a trainee. Incident/	Duration (inclusive dates in trainee status) sfactory manner by the above the considered for qualificate diditional guidance is required is needed to complete the en and needs further training	ion. d. _e valuation.
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Evaluation Record (Continuation Sheet)

	TRAINEE NAME			TRAINEE POSITION			
#3		Evaluator's Name	Incide	ent/Office Title	Agency		
		Evalu	ator's Home Unit Address &	Phone			
Na	ıme & Location of	Incident Kind (e.g. Flood,	Numb <mark>er & T</mark> ype of	Duration (inclusive dates	Management Level or		
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Evalua	ator's relevant agency	qualifications or rating:					
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ADDITIONAL NOTES

